#### Climate Change & The Facilities Management Organization

#### **Risks & Responsibilities**

Donald Guckert, P.E., APPA Fellow Associate Vice President & Director of Facilities Management The University of Iowa









• Art Building West winning accolades and awards





- Art Building West winning accolades and awards
- Long awaited Art Building renovation underway





- Art Building West winning accolades and awards
- Long awaited Art Building renovation underway
- Iowa Memorial Union enjoying new renovation





- Art Building West winning accolades and awards
- Long awaited Art Building renovation underway
- Iowa Memorial Union enjoying new renovation
- Green Power being pioneered at UI Power Plant





- Art Building West winning accolades and awards
- Long awaited Art Building renovation underway
- Iowa Memorial Union enjoying new renovation
- Green Power being pioneered at UI Power Plant
- New president launches sustainability initiative





- Art Building West winning accolades and awards
- Long awaited Art Building renovation underway
- Iowa Memorial Union enjoying new renovation
- Green Power being pioneered at UI Power Plant
- New president launches sustainability initiative

Including the creation of the Office of Sustainability



# The Office of Sustainability

- Facilities Management was tasked with creating the Office of Sustainability
- Charged with all matters related to sustainability
- Chartered as a no-growth organization
- Identified three key positions



# But 40 days later and before the first person could be hired...











• FEMA's 5<sup>th</sup> largest natural disaster in US history



- FEMA's 5<sup>th</sup> largest natural disaster in US history
  - 1. Hurricane Katrina, LA
  - 2. Earthquake, Northridge, CA
  - 3. Hurricane Katrina, MS
  - 4. Hurricane Ike, TX
  - 5. Floods & Tornadoes, IA

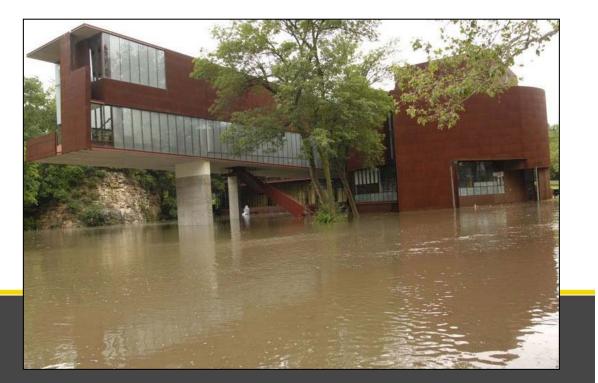


- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss



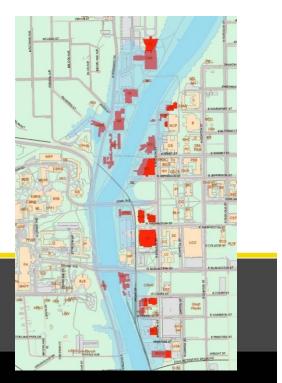


- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged



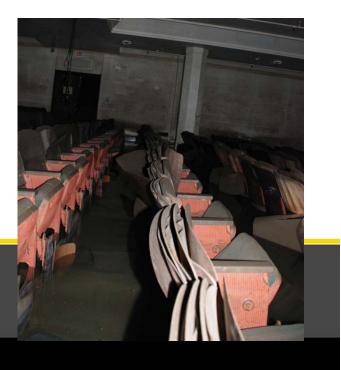


- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed





- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed
- 1/4 of classroom capacity lost





- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed
- 1/4 of classroom capacity lost
- 1/5 of residence hall beds offline





- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed
- 1/4 of classroom capacity lost
- 1/5 of residence hall beds offline
- Total power and steam generation lost





- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed
- 1/4 of classroom capacity lost

THE UNIVERSITY

- 1/5 of residence hall beds offline
- Total power and steam generation lost
- One of nation's top 25 hospitals crippled



- FEMA's 5<sup>th</sup> largest natural disaster in US history
- FEMA's largest single facility loss
- 22 major buildings damaged
- 1/6 of campus space (2.6 million s.f.) closed
- 1/4 of classroom capacity lost
- 1/5 of residence hall beds offline
- Total power and steam generation lost
- One of nation's top 25 hospitals crippled
- UI's estimated impact close to \$1 billion



#### Why Did It Happen?



#### Why Did It Happen? The Perfect Storm



#### Why Did It Happen? The Perfect Storm The Final Storm

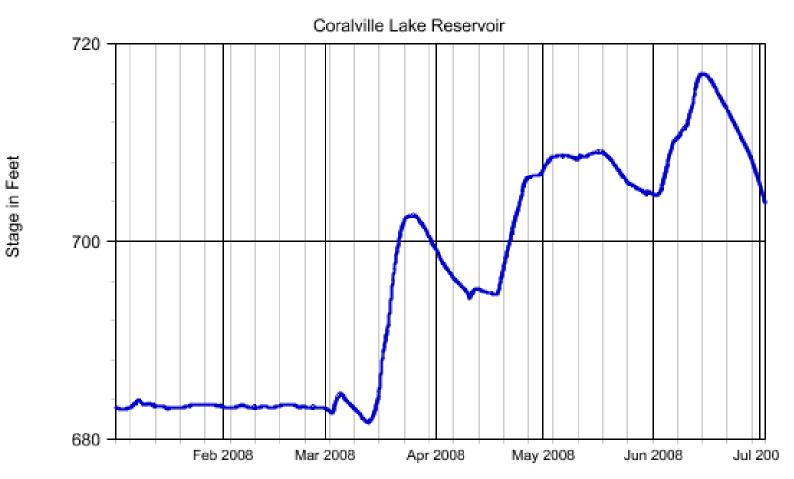


#### The Perfect Storm

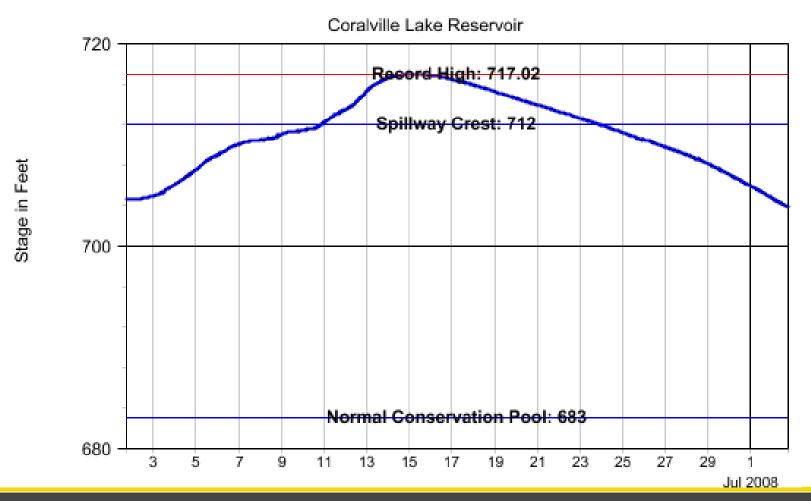




#### The Coralville Reservoir



#### The Coralville Reservoir





Overflowing of the dam and the flooding of the Iowa River was dramatically impactful, but only part of the story...

#### A Tale of Two Cities & Two Rivers





#### A Tale of Two Cities & Two Rivers

Unlike previous floods, this one was affecting surrounding communities and thus impacting the University's efforts





#### Lesson Learned #1

Broaden the context for emergency planning



#### Lesson Learned #1

Natural disasters affect communities and greater regions, not just campuses.

TornadosDerechosHurricanesEarthquakesFiresPandemic Flu

#### **Outside The Planning Parameters**

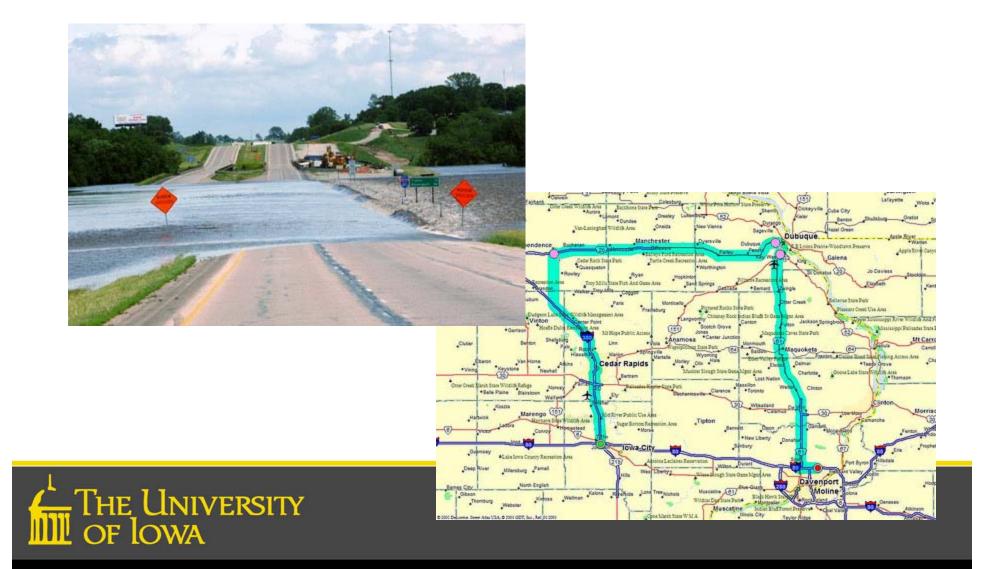


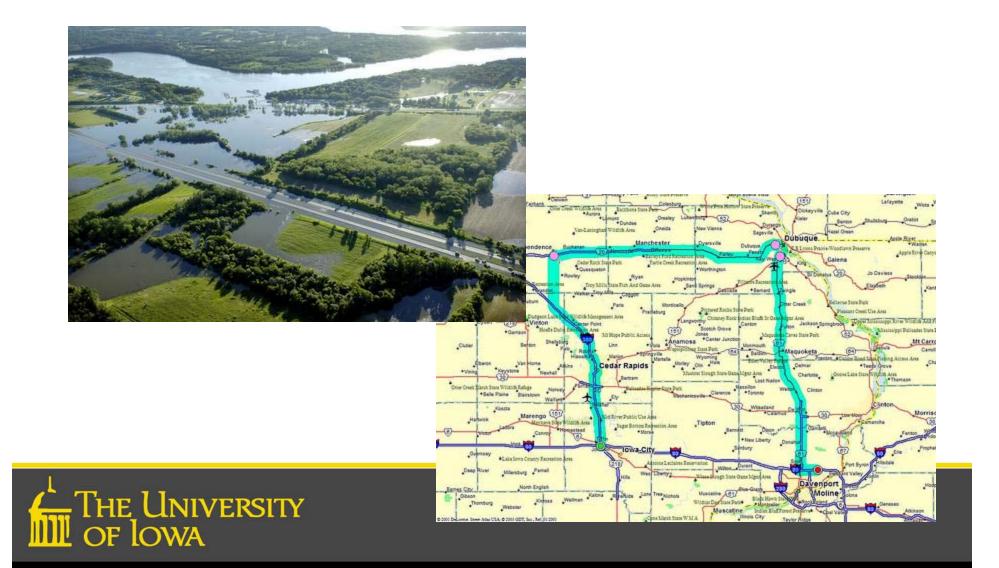


#### Outside The Planning Parameters





































### How Prepared Were We?



### Flood of '93







• A statistical determination on the chances of flooding



- A statistical determination on the chances of flooding
- A 100-year flood has a 1% (or 1 in 100) chance of occurring in any given year



- A statistical determination on the chances of flooding
- A 100-year flood has a 1% (or 1 in 100) chance of occurring in any given year
- A 500-year flood has a 0.2% (or 1 in 500) chance



- A statistical determination on the chances of flooding
- A 100-year flood has a 1% (or 1 in 100) chance of occurring in any given year
- A 500-year flood has a 0.2% (or 1 in 500) chance
- Permitting generally requires buildings to be built one foot above the determined 100-year flood elevation



- A statistical determination on the chances of flooding
- A 100-year flood has a 1% (or 1 in 100) chance of occurring in any given year
- A 500-year flood has a 0.2% (or 1 in 500) chance
- Permitting generally requires buildings to be built one foot above the determined 100-year flood elevation
- Coralville Dam (1958) lowered the 100-year elevation



- A statistical determination on the chances of flooding
- A 100-year flood has a 1% (or 1 in 100) chance of occurring in any given year
- A 500-year flood has a 0.2% (or 1 in 500) chance
- Permitting generally requires buildings to be built one foot above the determined 100-year flood elevation
- Coralville Dam (1958) lowered the 100-year elevation
- Virtually all statistical flood elevations are outdated



## The Water is Rising with Time

According to the Iowa Flood Center:

- 500 year = 80 year, 100 year = 25 year, 10 year = 2 year
- Changes are related, over time, to the built environment and climate changes
- A 120-year plot of peak flooding has been steadily climbing over time
- Last ten years a noticeable increase in rain severity for April, May, June, September and October and a decrease for July and August

THE UNIVERSITY OF IOWA

## **Out-scaled Previous Disasters**

The 500-year Flood of 2008 was of a magnitude not seen with any of the several 100-year floods experienced in the University of Iowa's165 year history.





### Lesson Learned #2

Plan for your next disaster, not your last one

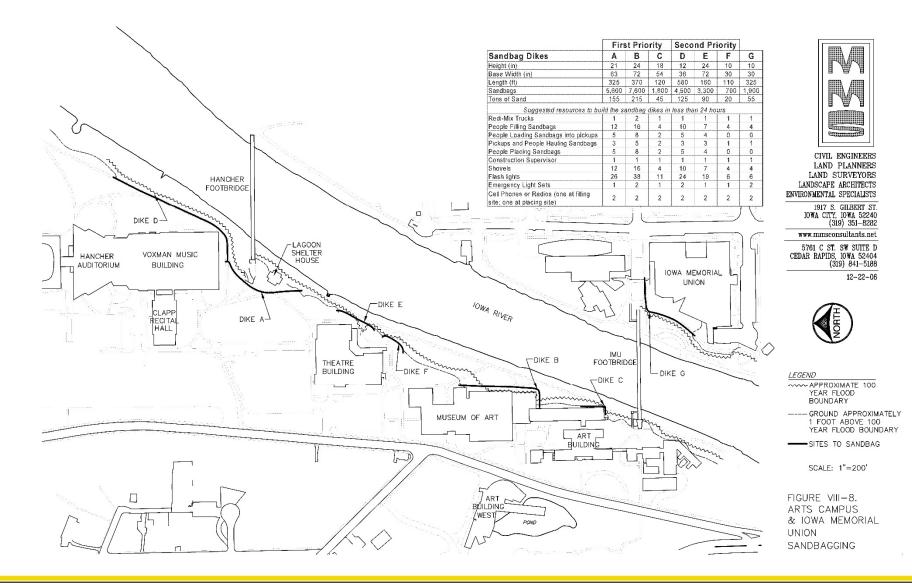


## Flood Emergency Response Plan

The 2006 UI Flood Emergency Response Plan:

- Developed in response to our 1993 flood
- Put in place a structure for responding to a disaster
- Was too narrow in scope and vision
- But served us well throughout the event even when it grew beyond the planning parameters





THE UNIVERSITY

## Mission Accomplished?



The Flood Emergency Response Plan was a resounding success in protecting the University against another 1993 type 100-year flood



### Mission Accomplished?





### Mission Accomplished?





## Ever Increasing Threats





### Lesson Learned #3

Mother nature always wins



### The Final Storm













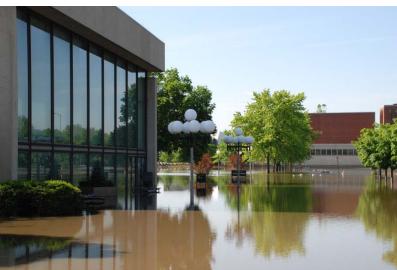








































### The Final Storm





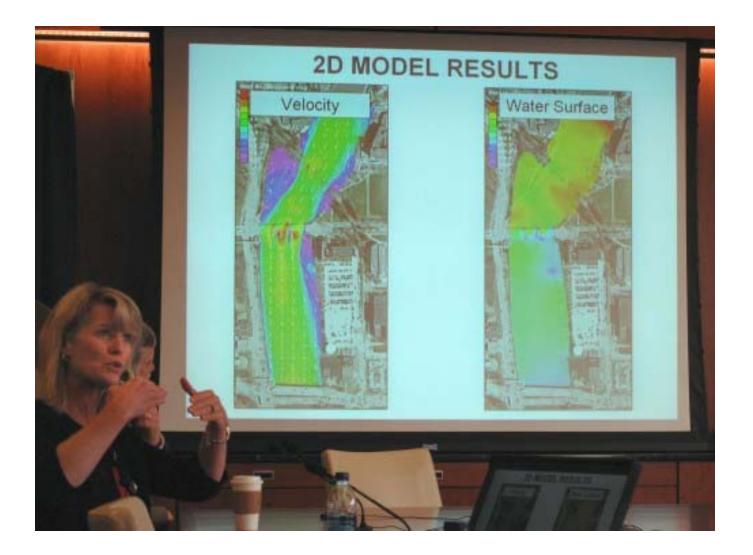
### Lesson Learned #4

Be prepared

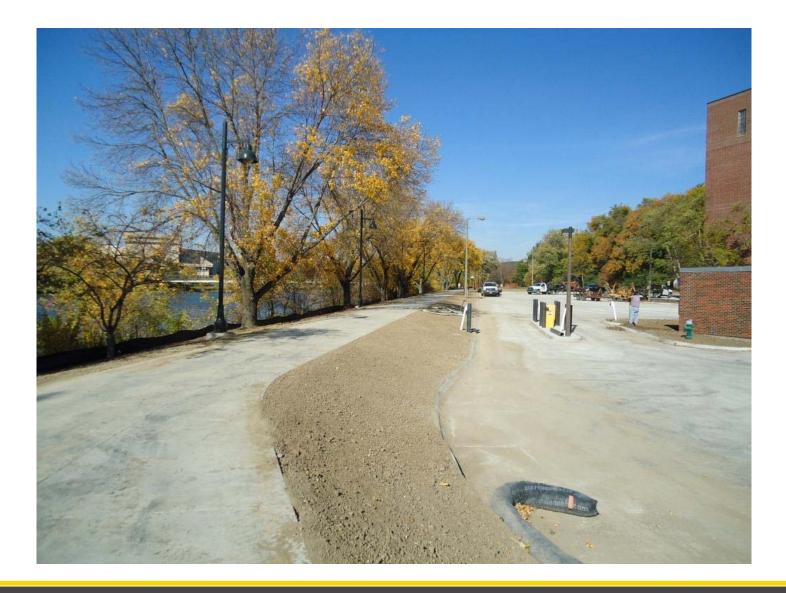














































### NIMS

#### National Incident Management System



## NIMS

Consistent nationwide approach to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of the cause, size, or complexity.

A component of NIMS is the Incident Command System (ICS).



## Incident Command System

- Organizes field-level operations
- Manages resources during incidents
- Applicable to small, large and complex incidents
- Defines an organization structure and key roles



# ICS Key Roles

- Incident Commander
- Planning Section Chief
- Operations Section Chief
- Financial Section Chief
- Safety Officer
- Liaison Officer
- Information Officer

### Lesson Learned #5

Contribute to the Solution









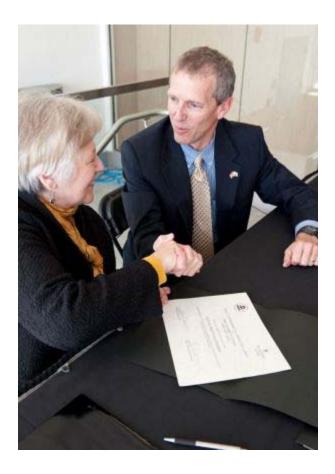
SIGNATORY OF American College & University Presidents' Climate Commitment





SIGNATORY OF American College & University Presidents' Climate Commitment







SIGNATORY OF American College & University Presidents' Climate Commitment



- 1. Achieve Net-negative Energy Growth
- 2. Green Our Energy Portfolio up to 40%
- 3. Reduce the Carbon Impact of Transportation by 10%
- 4. Decrease Our Production of Waste by 60%
- 5. Increase Student Opportunities to Learn and Practice Principles of Sustainability
- 6. Support and Grow Interdisciplinary Research in Sustainability-focused and Related Areas
- 7. Develop Partnerships to Advance Collaborative Initiatives, both Academic and Operational

- 1. <u>Achieve Net-negative Energy Growth</u>
- 2. Green Our Energy Portfolio up to 40%
- 3. Reduce the Carbon Impact of Transportation by 10%
- 4. Decrease Our Production of Waste by 60%
- 5. Increase Student Opportunities to Learn and Practice Principles of Sustainability
- 6. Support and Grow Interdisciplinary Research in Sustainability-focused and Related Areas
- 7. Develop Partnerships to Advance Collaborative Initiatives, both Academic and Operational

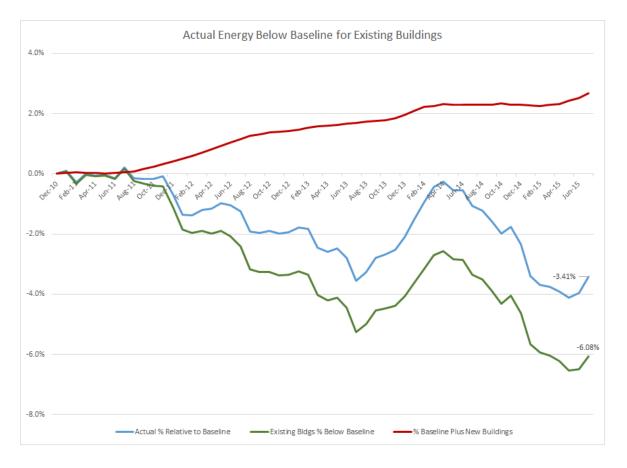
# Net Negative Energy Growth

The 2007 Energy Conservation Plan Provided Strategy for:

- Sustainable Design & Total Cost of Ownership Framework
- Commissioning & Recommissioning
- Energy Conservation Projects
- Energy Conservation Funding
- Reinvestment of Savings and Utilities Rebates
- Creation of the Energy Control Center
- Organizational Capacity
- Outreach & Education



## Net Negative Energy Growth





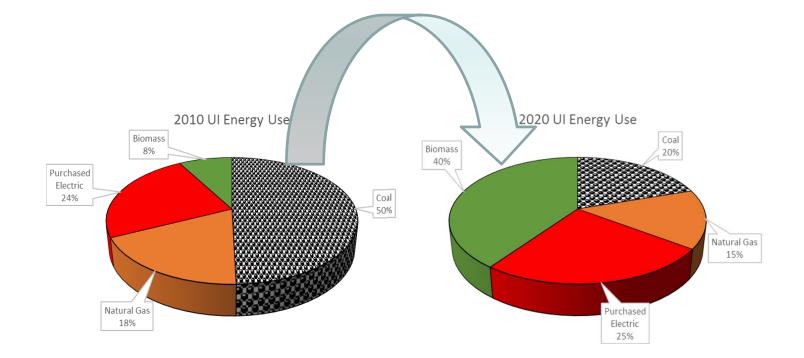
# Renewable Energy

Reduce our Carbon Footprint Manage Costs and Avoid Future Price Increases Stay ahead of Coal Market Developments Diversify our Fuel Portfolio





## Renewable Energy





## Biomass Fuel Portfolio

#### Industrial byproducts:

Current: oat hulls Future: cardboard recycling sludge, scrap from furniture making

#### Wood chips:

Current: pallet remanufacture Future: opportunity wood, short rotation woody crops

#### Energy grasses:

Current: Miscanthus Future: prairie and switchgrass



sustainability.uiowa.edu/initiatives/biomass-fuel-project/

## Oat Hulls

- UI has been burning oat hulls for energy since 2003
- Sourced from Quaker Oats in Cedar Rapids, IA
- Expected to contribute 10%





## Wood Chips

- Co-Fired with coal in solid fuel boilers
- Expected to contribute 10%
- Increasing supply projected







## Miscanthus

- Creating an energy crop
- Targeted as 10% energy source
- Partnership with Iowa State University
- Garnering increasing farmer interest
- Planting 350 acres in 2015
- 2500 total acres over next three years







### Risk & Responsibilities



## Risk & Responsibilities

- Broaden the context for emergency planning
- Plan for your next disaster, not your last one
- Mother Nature always wins
- Be prepared
- Contribute to the solution







#### Climate Change & The Facilities Management Organization

#### **Risks & Responsibilities**

Donald Guckert, P.E., APPA Fellow Associate Vice President & Director of Facilities Management The University of Iowa